



2018-2021 Shageluk Community Plan

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Resolution # 2017 -

At a Glance: *Community Goals & Action Items*

1. Land: Enhance land management to promote land use opportunities and improve sufficient community growth <ul style="list-style-type: none">1.1 Complete 14(c)(3) land conveyance from Zho-Tse, Inc., to City1.2 Create central area for land information1.3 Research land barriers for community expansion1.4 Transfer roads/right of ways from City to the Tribe1.5 Complete housing plan to address dilapidated and abandoned homes1.6 Explore and determine feasibility for new gravel source site1.7 Address trespassing issues (corporation lands) during moose hunting season
2. Youth: Support healthy opportunities and promote programs available to young people throughout the year <ul style="list-style-type: none">2.1 Hire a youth coordinator to manage youth activities2.2 Reestablish the “Teen Center” facility2.3 Increase access for counseling services to youth2.4 Support Summer Youth Employment program2.5 Apply for additional funding to support youth activities2.6 Renovate ball court
3. Education: Ensure adequate education of our students <ul style="list-style-type: none">3.1 Encourage students to attend summer camps
4. Health & Wellness: Promote healthy and happy families <ul style="list-style-type: none">4.1 Increase and promote healthy activities for families4.2 Establish and construct a new playground/public use area4.3 Construct baseball/softball field4.4 Upgrade swimming lake4.5 Increase access to substance abuse services4.6 Establish more permanent camp for fall camps, activities, and youth events
5. Culture & Traditions: Increase the number of people engaged in cultural/traditional activities <ul style="list-style-type: none">5.1 Offer cultural/traditional education classes5.2 Increase number of mask dance practices5.3 Document & record traditional knowledge
6. Economy: Support sustainable economic growth, employment and training opportunities, and infrastructure projects <ul style="list-style-type: none">6.1 Receive funds for Water & Sewer Phase II6.2 Improve existing transportation infrastructure
7. Housing: Ensure adequate housing available, and support future development <ul style="list-style-type: none">7.1 Create a Shageluk Housing Plan7.2 Research potential to construct and manage apartment complex and/or elder assisted living facility
8. Public Safety: Develop a public safety program for the community to ensure the safety of all residents <ul style="list-style-type: none">8.1 Develop search and rescue program (or committee) through COPS grant8.2 Enhance local law enforcement

Community Vision

Our vision is to sustain our community, to continue to live our Deg Hit'an lifestyle, to support and encourage healthy activities that promote healthy families, and to work together to govern and manage our land, natural resources and economic opportunities.

Community Values

- ☐ Community & Family
- ☐ Local Self-Governance
- ☐ Deg Hit'an Culture
- ☐ Deg Xinag Language
- ☐ Education
- ☐ Subsistence Lifestyle
- ☐ Economic Development
- ☐ Land & Resources
- ☐ Health & Wellness



FIGURE 1 BASKET MADE BY LUCY HAMILTON

Community Overview

History & Culture

Shageluk is a Deg Hit'an Athabascan community located in the southern part of the Athabascan region along the Innoko River, a tributary of the Yukon River. It is the last remaining village on the Innoko River, which was once home to many people who lived completely off the land. Over the last hundred years, the population of Shageluk has decreased significantly because of epidemics in the early 1900's, and later due to an outmigration of people into the urban areas.

Historically, people lived in small groups and in camps along the river. Homes were subterranean (partially underground), and all of the materials to survive came only from the land. There are sites along the Innoko River that people know as old villages and areas where people may be buried, but that are unmarked. It is critical that community members and the Shageluk Tribe be contacted first before any land planning or land use activities occur.

Early contact with outsiders was documented to have been in 1839, when Petr Komakov, crossed over from the Takotna River into the Innoko River drainage where he collected beaver pelts. The Russian American Company reported 6 major settlements on the Innoko River in 1861. Other contact with western culture to the area included interactions of the catholic and episcopal churches, although in Shageluk it was selected as an Episcopalian community. In addition, other economic opportunities that impacted the area were gold mining and reindeer herding, which was introduced by Sheldon Jackson in approximately 1918. They were eventually all killed off by wolves.



FIGURE 2 REINDEER HERD, SHAGELUK

Since contact with western people and culture, Shageluk has maintained its strong cultural values and traditions. However, due to suppression of the language and culture in the late 1800's and through mission and territorial/state schooling, English is the dominant language spoken. Deg Xinag is an endangered language as it is not spoken fluently by younger and older generations. There are very few elders who speak fluently, so it is a priority of the community to increase the number of speakers and learners. Below are traditional site names of specific locations near Shageluk and Old Shageluk.

Deg Xinag Site Names:

\eggjitno' (rotting fish slough)
Ni\teghelinghdi; Ni\te'eleyhdi
Ni\teghelingh no'
Ine' Qay
Didlang Dochagg
Vinq' Xichux
Ettheh Nitiditht'odi
Tri'igazri\di\di
Yo Viniq'it
\eggjit dochagg
Xidithiggad xighon'no'
Xidithiggad

Old Shageluk
Old Village
Slough at Old Village
Upper Village
Mouth of creak near Swiftwater
Lake
Muskrat area
Lake by Shageluk (west of cabins)
Shageluk Lake
Mouth of creak opposite of Shageluk
Creak north into xidithiggad
Lake on west, opposite Dzuxdze (refers to name of a woman who, while looking for berries, died climbing the hill near the village)

Today, Shageluk practices many traditional and cultural activities, and families still live off the land by fishing in the summer, moose in the fall, and hunting and trapping throughout the winter. Modern technology and resources from the city are accessible as well. Most families have cell phones, access to internet, and the local store carries general household goods and foods.

In addition, in 2015, Alaska Fish and Game introduced 130 wood bison into the wilderness near Shageluk. Wood bison cows and calves were flown in via plane, and bulls were transported via barge. Fish and game continues to monitor and track the heard as they move around the area. Several calves have been born and conceived in their new habitat. There is potential for wood bison hunting and seasonal tourism.

Location, Geography, & Climate

Shageluk is considered “remote” from Alaska’s major urban areas. It is about 350 air miles northwest of Anchorage and 400 air miles southwest of Fairbanks, and is accessible primarily by airplane throughout the year. When traveling to Shageluk from Anchorage, or from Shageluk to Anchorage, the “hub” community is Aniak, located on the Kuskokwim River (south of Shageluk). People travel to nearby communities in the winter via snowmachine, and in the summer via boat. Nearby communities include: Grayling, Anvik, and Holy Cross (this region is often called GASH) along of which are along the Yukon River.

Shageluk is located along the Innoko River, which has both low and uplands. The area has many flat, marshy areas and rolling hills. The townsite of Shageluk is along the north end of hill, which is where the community was relocated to after flooding occurred in the old village of Shageluk (2 miles up river from the current village). The subsurface conditions consist of silty/sandy organic materials as well as thick permafrost, which is a factor when digging wells, building new infrastructure, and maintaining existing infrastructure.

The lack of material rock is a concern for the community. The existing material pit, located directly adjacent to the school, and under the hill of the cemetery, is no longer a viable source for hard rock. The State of Alaska Department of Transportation (DOT) has drilled north of Shageluk at four-mile, where hard rock does exist, and community members see that as being a possibility for hard resource rock.

The climate of Shageluk is sub-arctic continental, characterized by short, mild summers and long, cold winters. Over the last few decades, residents have noted a decrease in snow accumulation and an increase in freezing rain in the middle of winter. Temperatures typically reach as high as 90 degrees Fahrenheit in the summer, while winter temperatures could reach as low as -60 degrees Fahrenheit. Shageluk has an average of about 18 inches of precipitation per year, and could see 76 inches of snow per year.

Woodlands consist of the willow, alder, white and black spruce, and birch trees. There are many types of berries including high bush cranberries, blueberries, blackberries, raspberries, and salmonberries. Various other plants and resources are gathered throughout the year.

Population

Shageluk’s population fluctuates throughout the year and increases or decreases depending upon job availability, infrastructure development or special projects, and subsistence hunting and fishing times. Over the past 30-40 years, there has been a decline in the population due to the outmigration of people into the cities. Today, approximately 80 people reside in Shageluk. The issues of having a smaller population is the difficulty in securing funding for water & sewer projects and the potential for school closure (if student count is under 10). It is a goal of the community to attract more families to move to Shageluk.

Governance & Public Administration

Shageluk has both a City and Tribal government. The Shageluk Native Village (referred to as Shageluk Tribe in this Plan) is a federally recognized Tribe, and there are 7 council members and 6 employees. The City of Shageluk, originally incorporated as a 2nd class city in 1970, has 7 council members and 5 employees. Both entities have seasonal employment, which includes special construction, community projects and the Tribe funds youth employment. The City and Tribal governments strive to have a supportive, working relationship with one another in order to meet the needs of the community.

Zho-Tse, Inc., Shageluk's village corporation, was established under provisions in the Alaska Native Claims Settlement Act (ANCSA) in 1973. It has land holdings around the community of Shageluk and along the Innoko River. The City of Shageluk and Zho-Tse, Inc., are currently in negotiations for an ANCSA 14(c)(3) land conveyance of lands surrounding the community of Shageluk.

Other entities that impact Shageluk include: Doyon, Limited, the ANCSA regional corporation; Yukon-Kuskokwim Health Corporation (YKHC), the health provider for Shageluk and the surrounding communities; Iditarod Area School District (IASD), the Rural Education Attendance Area (REAA) district that the local Innoko River School is a part of; Tanana Chiefs Conference (TCC), the non-for-profit regional organization which supports Tribal governments and oversees many social programs; and Interior-Regional Housing Authority (IRHA), the Tribal Designated Housing Entity for Shageluk, which oversees the Tribe's federal housing funding.

Land

Within the community of Shageluk, there are public lands (city, state, AVEC), private lands (Zho-Tse, Inc.), and residential lands (restricted townsite homes or homes/lots purchased through IRHA). A Native Allotment, which is privately owned, is located on the south and southwestern border of the community. There are other Native Allotments upriver and downriver of Shageluk, and along sloughs and creeks. Other land owners near Shageluk include the state and federal governments, Zho-Tse, Inc., and Doyon, Limited, the ANCSA regional corporation.

The Innoko National Wildlife Refuge, northeast of Shageluk, encompasses around 3.85 million acres of land. It was one of several Alaska refuges established by the passing of the Alaska National Interest Lands Conservation Act (ANILCA), which was signed into law in 1980. Its headquarters is located in Galena, Alaska.



FIGURE 3 LAND STATUS MAP OF SHAGELUK

Public Safety

The safety and well being of residents is important to Shageluk community members. Recently, the Shageluk Tribe received the Community Oriented Policing Services (COPS) grant

to fund a tribal police program, which will be key in organizing and developing the local search and rescue program, educating and focusing on emergency and accident prevention, and overseeing tribal law enforcement. The search and rescue efforts have been on a volunteer basis, and it is typically led by the Tribal 1st Chief. Since the community does not have a Village Public Safety Officer (VPSO), the Alaska State Troopers are usually notified when the community is in need of law enforcement. In the case of medical emergencies, the local health aide is notified and other YKHC medical professionals (headquartered in Bethel, Alaska).

Future efforts of public safety include: developing and re-visiting the search and rescue plans, reviewing and updating any local community emergency response plans and/or tribal codes, ensuring adequate search and rescue materials and resources are in stock and locally available, and developing a fire/emergency response plan complete with response equipment. The Shageluk Airport is equipped with working runway lights but does not have IFR capability.

Infrastructure

Public Facilities

Kashim (Tral Tth'et): Originally built in 1982, the Kashim is primarily used as a gathering place for a variety of events including mask dances, weddings, community meetings, bingo, potlatches (funerals), church events, fundraisers, community events and feasts. During the southern route of the Iditarod dog sled race, it is often the checkpoint location. It's maintained by the Shageluk Tribe. In 2016, the roof, floor, windows and door were all replaced, and the exterior and interior logs were sanded and chinked to extend the life of the building.

Teen Center: Adjacent to the Kashim is another single-story log building that has been the activity center for kids, and it was built in 1983. The Teen Center is currently being used for the elder's nutrition program and as a prep space for community feasts and potlatches. Once the new Shageluk Tribal facility is constructed, there are plans to renovate this facility and restore it to a youth/teen activity center.

Shageluk Tribal Office: This newly constructed building is in the final stages of construction, and Tribe staff expects it to be completed by 2019. The new space will include a meeting and activity space, kitchen area for the Elder Nutrition Program, and offices for the tribal administrator, tribal family youth specialist, tribal police officer, tribal workforce development specialist, and tribal clerk.

City Building: Constructed in 1986, the city building holds a large gathering space (upstairs), 3 room rentals, which include 5 bed spaces altogether, and the primary city office. Recent renovations have included upgrades to the exterior log structure, which has been sanded, re-stained, and chinked to keep heating costs down. Upgrades to the existing piped water system has also been made to this facility.

Washeteria: The Washeteria was built in 1994, and it is the centralized facility for water and sewer for residents in the community. Residential homes do not have indoor plumbing, so the facility holds two showers/restrooms, a sauna, washers and dryers, and a exterior dispensary hose. New washers and dryers have been installed over the years, as well as other general facility maintenance and upgrades. Most recently, the exterior of the building and the exterior ramp were re-painted, and energy efficient upgrades have been made.

Susan Dutchman Health Clinic: Operated by the Yukon-Kuskokwim Health Corporation (YKHC), the Susan Dutchman Health Clinic was constructed in 2001. The clinic has space for

visiting clinicians (floats), and it is fully equipped with beds, an office, dental and exam spaces, and a waiting area. The City of Shageluk oversees the maintenance of the building through a contract with the Tribe, and the Shageluk Tribe supports the medical transportation needs.

ANICA Store: ANICA (Alaska Native Industries Cooperative Association), Inc., has been the primary store in Shageluk since 1949, and it is overseen by the Shageluk Native Village council. The Shageluk ANICA facility was constructed in 1999.

Innoko River School: Constructed in 1987 after a fire destroyed the previous school, the Innoko River school is operated and maintained by the Iditarod Area School District (IASD) and funded by the State of Alaska. There are five (5) separate classrooms, a public library, gymnasium, and other buildings include: wood shop, generator shop, garage (used also for recycling), and a duplex for teacher housing. The student count has fluctuated from 10 to 20 depending upon the year and time of year. There is also a preschool, which is supported by IASD.

St. Luke's Episcopal Church: Constructed in 1969/1970, the local church is in need of upgrades. The building was re-leveled in 2016, but other replacements will need to include: wood stove, windows, roof, and perhaps the front door. It has been designated as a priority for the community to upgrade the space. It is currently not being utilized by the episcopal church or the community for holding church functions because of its dilapidated condition.

Post Office: In 2002, the U.S. Post Office building was constructed in Shageluk. It is a one story, wood frame structure and is in good condition. There are no upgrades planned at this time.

Housing

The community of Shageluk views housing as one of its main priorities. There are many homes that are currently occupied (approximately 37) and there are also a number of homes that are too rundown or dilapidated to live in (approximately 10 homes). There is a need to develop a housing plan that addresses the issues of new development, old and rundown homes, and efforts to continue supporting and upgrading current homes.

There are both log and frame construction homes in Shageluk, with the majority being frame homes constructed by IRHA. Homes do not have indoor plumbing, so water is hauled by bucket(s) from the Washeteria facility. In 2015, many of the occupied homes received weatherization upgrades including new windows, doors, wood and Toyostoves, and additional insulation. Several homes were leveled after permafrost had caused the houses to shift.

There is a need for additional homes, however, a thorough housing survey and plan needs to be developed for an accurate assessment. There are two newly constructed log homes in Shageluk, built by private owners, and with the use of local resources and sawmills. The Shageluk Tribe owns a sawmill available for residential use. Land access is tied to home availability, and currently there are no open areas for lots. With the conveyance of the 14(c)(3) village corporation lands, additional residential housing lots will be opened. Priorities for housing are listed within this plan.

Public Utilities

Electric - AVEC (Alaska Village Electric Cooperative) is a nonprofit, member cooperative that supplies electricity for 56 communities in Alaska, including Shageluk. AVEC manages and operates the local power plant with two diesel generators. The cost per kilowatt hour, listed in the 2015 Interior Regional Energy plan was about, \$.66/kWh for residents.

Fuel – There are two local fuel service stations in Shageluk. Zho-Tse, Inc., the village corporation sells diesel, gasoline, and other oil products. A private business, Big Wheel Hauling, LLC., sells gasoline. Both prices are about \$5.50/gallon. The city has two BIA-style tanks with a total capacity of 12,000-gallons, and a 25,000-gallon horizontal low sulfur fuel tank for equipment. Zho-Tse, Inc., holds roughly 15,000-gallons heating fuel and 20,000-gallons gasoline. The City of Shageluk, Iditarod Area School District, and AVEC all purchase their own bulk fuel and maintain their own tank farms. IASD has 9 tanks, 8 are BIA-style vertical tanks, and 1 is horizontal. Their capacity is roughly 44,360 gallons, but not all are utilized. AVEC has 6 BIA-style tanks with a capacity of about 54,990 gallons of fuel oil.

Water/Sewer – Residential homes do not have piped water and sewer, so the Washeteria is the main facility to access clean water, showers, and washers and dryers. Some families have their own private steam baths, and the Washeteria has a sauna. The school, clinic, post office, and city building are other facilities that have running water. The school has its own well. The Washeteria well is approximately 90 feet deep, and the water is pumped at about a 60-foot depth.

Phone/Internet – Shageluk has both cell phone and landline service capability. Bush-Tell, Inc., provides landline and internet service, and GCI offers internet and cell phone service.

Transportation

Shageluk is accessible via air, water, and snowmachine in the winter. Residents use snowmachines, ATVs, boats, and occasional dog sleds for recreational and subsistence activities. The airport, owned by the State of Alaska Department of Transportation (DOT), is a 3,400' x 75' lighted gravel airstrip three miles from town. There are daily flights in and out of Shageluk, operated out of Aniak. Float and ski planes can also land on the river.

There are barges that also service the community, making at least 2-3 trips to Shageluk each summer to deliver bulk materials, propane, fuel, and construction/heavy equipment. The City of Shageluk has two small 40'x8' barges that residents can use for transporting bulk materials such as logs, construction materials, or small equipment.

There are approximately 12-miles of existing and proposed roads. In 2015, TCC completed a Long Term Transportation Plan, and the following roads in need of upgrades are listed by priority level:

Existing Road System & Priority Level			
Road	Length	IRR Class	Community Priority
Gravel pit road	4.7 miles	5	High
Hamilton Street	.2 miles	3	High
Housing Street	1.1 miles	3	High
Cemetery Road	.6 miles	3	High
Airport Road	3 miles	4	Medium
Riverside Road	.2 miles	3	Medium
John Street	.1 miles	3	Medium
Ski trail	1.1 miles	8	Low
Hillside Street	.3 miles	3	Low
Sawdust Street	.3 miles	3	Low
Main Street	.3 miles	3	Low
Middle Street	.1 miles	3	Low

The City of Shageluk maintains the roads. The Shageluk Tribe can utilize the Tribal Transportation Program funding for the maintenance of roads listed above. Issues with roads included erosion, rutting, and general upkeep throughout the seasons. The City reported that the roads are constructed with between 2 to 3 feet of material, however it is not quality gravel.

Alternative Energy

There are several facilities in Shageluk that have received energy efficiency upgrades. The local Washeteria facility has a solar system set up, which needs to be connected and brought online for use. They have also upgraded their boiler burners, windows, and have installed LED motion sensor lights. The logs on the City Building and Kashim have been chinked to increase energy efficiency and save on heating. And finally, there is one residential home that uses solar power. It may be a future goal of the community to seek funds to increase the use of alternative energy as a viable option for electricity.

The Innoko River School received grant funds to change out and replace all gymnasium light fixtures with LED energy efficient lights. There was also a school biomass heat pre-feasibility study completed in 2014, however, the findings concluded that the costs of local cordwood would not result in significant savings. The school uses an estimate of 7,000 gallons of fuel oil #1 per year, and operates two (2) Burnham fuel oil burners. The school is still seeking other forms of alternative energy funding to heat and power the facilities.

Economy

Industry & Capital Projects

The Shageluk community has prioritized both small and large scale projects throughout the years. There are some projects that are state funded, such as the airport or the road to the airport which needs routine upkeep because of its proximity to the river and erosion. There are also many federally funded projects such as housing through the NAHASDA program.

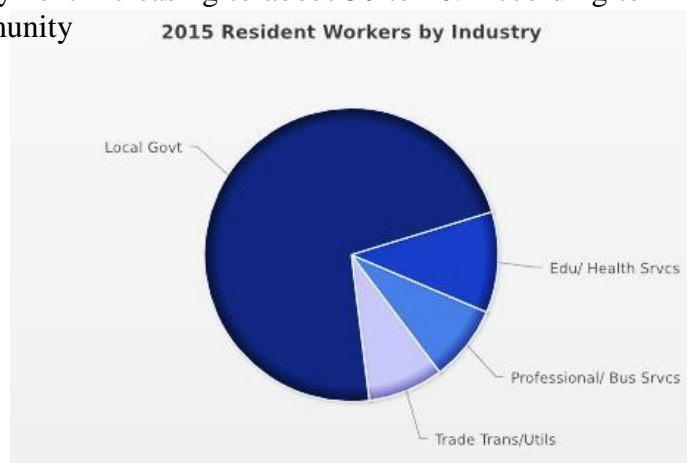
The City of Shageluk and Shageluk Tribe continues to actively seek other grant and funding opportunities for projects such as the water and sewer system as well as the Shageluk Tribal facility. Partnership between local governing agencies is important, and strengthens the support for the projects both when seeking out funding, and during the actual project.

The Tribe and City also fund smaller projects, such as renovations to the Kashim, upgrades to the Washeteria, and brush clearing along the community roads. Future projects include the Phase II of the water and sewer project, and the State of Alaska DOT plans a realignment project on Shageluk's Airport Road. The Tribe also plans to complete the new Tribal facility, upgrade the Teen Center, and repair St. Luke's Episcopal Church.

Available Employment Opportunities & Income Statistics

Employment fluctuates throughout the year. There are typically 20 to 25 year-round positions with peak season employment increasing to about 30 to 40. According to the U.S. Census Bureau American Community Survey 5-year estimates from 2009-2013, the average income per capita is \$17,370 +/- \$5,134; median household income is at \$25,833 +/- \$30,866; and median family income is at \$65,000 +/- \$51,739.

Seasonal employment includes special construction projects, firefighting, brush cutting and other small and large scale industrial and capital projects.



2015 State of Alaska Department of Labor and Workforce Development			
Residents age 16 and over	45	Private Sector	10
Residents employed	36	Local Government	26
Female workers	16	State Government	0
Male workers	20	Peak Quarterly Employment	30
Workers age 45 and over	12	Workers Employed all 4 quarters	20
Workers age 50 and over	10	New hires	22
Total wages	\$624,793	Unemployed insurance claimants	4

Below is a list of current positions, openings, projected new and seasonal employment.

Entity	# of Positions	# of Open Positions	# of Additional New Positions Expected	Seasonal Employment Opportunities
Shageluk Tribe	5	0	2	Y
City of Shageluk	6	1	0	Y
Innoko River School	7	2	1	Y
Zho-Tse, Inc.	2	0	-	Y
ANICA	3	0	-	-
Clinic	1	0	-	-
Post Office	2	1	-	-

Subsistence

The people of Shageluk rely heavily on subsistence resources, and in essence, it is an integral part of the culture and way of life, as it has been forever. As the seasons change, so do the types of harvested and utilized resources. In the spring, people hunt migratory waterfowl, beaver, and fish for whitefish. The summer brings more fishing, and families gather other plant and berry resources. Fishing lasts through fall along with moose hunting. And throughout the winter months, people run trap lines.

There is an active Fish & Game Advisory Committee for Grayling, Anvik, Shageluk, and Holy Cross (GASH) that seats nine individuals for Game Management Unit (GMU) 21E and the area jurisdiction is GMU 21. The committee holds up to two face-to-face meetings per year plus teleconferences when needed. The focus is on local hunting, trapping, guiding, and fishing concerns on state and federal issues. Shageluk has two seats on the committee, one of which is still open.

Wood bison were introduced to the Innoko River area in 2015, facilitated and led by the Alaska Department of Fish & Game. In all, 130 wood bison were brought to the area. Calves have since been born, and the herd continues to thrive in its new habitat. As a part of the plan for the introduction of the wood bison to the area, there will be potential for future permitted hunts and site seeing/tourism.

Economic Development

The economy of Shageluk is strongly supported by federal and state funding. Many of the jobs, industry and new projects are funded by either federal or state monies. Some barriers to economic development might include the high cost of energy, high cost of transportation, and

lack of land availability. Shageluk is also quite remote, so attracting any “outside” clientele might be difficult because of the distance and high cost of travel. Fuel costs are high, and many homes and businesses are heated by Toyostove. Available land is limited since the 14(c)(3) land conveyance has not been finalized between the City of Shageluk and Zho-Tse, Inc. Once land is conveyed and made available, there will be additional available lots and likely residential growth.

Local Assets & Potential for Growth

Although small in size, Shageluk does have the opportunity for growth, business and program development, and infrastructure and capital projects. There are environmental and youth programs that the Tribe could develop and oversee. The City of Shageluk has the opportunity for employment and equipment rental with a water & sewer project and possible Shageluk Airport Road realignment.

There is also insight that once residents have the opportunity to receive piped water and sewer that the community will attract more families to move to Shageluk. If this does occur, lands will need to be made available for more housing development, and further housing initiatives addressed, such as lands with dilapidated homes. The 14(c)(3) village corporation lands, which border the community, needs to be conveyed to support the need for housing growth.

Grant funded programs typically fund a manager position to oversee the development and operations of the program. Shageluk Tribe has potential to grow and manage an environmental program (IGAP), which would result in one or two new job opportunities. Other programs might include solid waste management, which is available through the State of Alaska for city governments to manage their local dumps and waste processes. Other potential program growth could include a sobriety camp or program focusing on behavioral health. In the 1990s, Shageluk supported a successful alcohol sobriety camp, which was state funded by 4-Rivers Mental Health Agency out of McGrath. There were many positive impacts to the community because of that effort.

Finally, a thriving market exists for Alaska Native artwork and hand -made items. There is potential for individual artists and craftsman to make traditional pieces to sell online or in Alaska markets and craft fairs. There are many items that are unique to the Innoko River area, therefore making it a profitable business opportunity.

Below is a list of potential areas of growth across the community:

Business	Program Development	Infrastructure/Capital Projects
Wood bison guiding and tourism	IGAP Program	Water & Sewer
Native artwork	Sobriety Camp (Shageluk previously supported this)	Shageluk Tribal Facility
Youth store	Youth Development program	14(c)(3) Land Conveyance
Construction/Sawmill	Solid Waste	Airport Road (State of AK DOT)

Community Planning Process & Timeline

Bi-Annual Review

To ensure adequate tracking on goals and action items, this Plan will be reviewed bi-annually by the Shageluk Tribe and the City of Shageluk, and with the participation of community members. Goals and action items will be discussed, and the lead on the action items will give an update and report on efforts made, how close it is to being completed, barriers or questions that might be limiting progress, and any other updates or discussion with the community.

It is important to note that this is an evolving and changing document, and topics can be expanded upon or revised, and the action items and priorities can be adjusted based on community need and level of priority.

Planning Cycle

The bi-annual review will occur once every six months, and at least two times per year. This plan has been set at a 3-year planning cycle, so another planning session will be necessary after three years to review and set new priorities, goals, and action items. Below is a tentative timeframe for scheduled meetings:

Bi-Annual Review	Update/Adopt Goals
June 2018/ 2019/ 2020	June 2021
December 2018/ 2019/ 2020	

Community Goals & Objectives (2018-2021)

1. Land: Enhance land management to promote land use opportunities and improve sufficient community growth			
1.1 Complete 14(c)(3) land conveyance from Zho-Tse, Inc., to City	<ul style="list-style-type: none"> Agreement signed between City of Shageluk and village corporation 	City of Shageluk * Zho-Tse, Inc.	Spring 2018
1.2 Create central area for land information	<ul style="list-style-type: none"> Maps available and printed Allotment information available from TCC Various land selection opportunities for fish camps/other camps (Doyon/Zho-Tse) 	Shageluk Tribe	Spring 2019
1.3 Research land barriers for community expansion	<ul style="list-style-type: none"> Land surveys completed (cost analysis) Potential allotment transfer/exchange options Include fire break in planning 	City of Shageluk * Shageluk Tribe	Fall 2018
1.4 Transfer roads/right of ways from City to the Tribe	<ul style="list-style-type: none"> City and Tribe to meet together to discuss and plan Conveyance of roads 	City of Shageluk * Shageluk Tribe	Spring 2021
1.5 Complete housing plan to address dilapidated and abandoned homes	<ul style="list-style-type: none"> Research options, meet with families and community to discuss Create a plan and proposed options for families/land owners 	City of Shageluk Shageluk Tribe *	Fall 2018
1.6 Explore and determine feasibility for new gravel source site	<ul style="list-style-type: none"> Leverage DOT funding and support 	City of Shageluk	Fall 2018

1.7 Address trespassing issues (corporation lands) during moose hunting season	<ul style="list-style-type: none"> ▪ Communication and education of hunters needs to be increased ▪ Hire individuals to oversee lands during hunting season 	Zho-Tse, Inc. * Shageluk Tribe	Fall 2017/2018/ 2019/2020
2. Youth: Support healthy opportunities and promote programs available to young people throughout the year			
2.1 Hire a youth coordinator to manage youth activities	<ul style="list-style-type: none"> ▪ Apply for grant funding (ANA) ▪ Advertise and hire for position 	Shageluk Tribe	Summer 2018
2.2 Reestablish the “Teen Center” facility	<ul style="list-style-type: none"> ▪ Youth need a safe place to gather ▪ Renovate facility once elder nutrition program moves from location 	Shageluk Tribe * City of Shageluk	Summer 2018
2.3 Increase access for counseling services to youth	<ul style="list-style-type: none"> ▪ Connect youth with counselors ▪ Ensure youth have a system of support ▪ Encourage training opportunities for counselors 	Shageluk Tribe	Winter 2018
2.4 Support Summer Youth Employment program	<ul style="list-style-type: none"> ▪ Add a training/skill development component to the program 	Shageluk Tribe	Summer 2018/ 2019/2020
2.5 Apply for additional funding to support youth activities	<ul style="list-style-type: none"> ▪ Diabetes prevention and youth education ▪ Rural Cap ▪ Doyon Daaga' Awards ▪ Doyon Foundation language funding 	Shageluk Tribe * City of Shageluk	Various dates: Summer/Fall 2018/2019/ 2020/2021
2.6 Renovate ball court	<ul style="list-style-type: none"> ▪ Level the ball court (City) ▪ Purchase and install three new rims (Tribe) 	City of Shageluk Shageluk Tribe *	Summer 2018
3. Education: Ensure adequate education of our students			

3.1 Encourage students to attend summer camps	<ul style="list-style-type: none"> Support local camps: vacation bible school, other bible camps, Camp Fire USA, sports camps Promote academic camp offerings 	Shageluk Tribe * City of Shageluk	Summer 2018/ 2019/ 2020
4. Health & Wellness: Promote healthy and happy families			
4.1 Increase and promote healthy activities for families	<ul style="list-style-type: none"> Ask community what events they would like to do regularly and set up a schedule Sewing, beading, and gym nights 	Shageluk Tribe * City of Shageluk	Year-Round
4.2 Establish and construct a new playground/public use area	<ul style="list-style-type: none"> Acquire land for playground/work with IASD for land insurance waiver Design and construct playground area and 	Shageluk Tribe * Innoko River School/IASD City of Shageluk	Summer 2018
4.2 Construct baseball/softball field	<ul style="list-style-type: none"> Research construction of outdoor volleyball space City will check on any available lands 	City of Shageluk * Shageluk Tribe	Summer 2018
4.3 Upgrade swimming lake	<ul style="list-style-type: none"> Seek approval of land owner Bring sand to the lake Build stand for life vests 	City of Shageluk * Shageluk Tribe	Summer 2018
4.4 Increase access to substance abuse services	<ul style="list-style-type: none"> Encourage job placement Post/share YKHC's schedule & contact numbers Research potential for sobriety camp 	Shageluk Tribe * Susan Dutchman Health Clinic	Winter 2017
SHAGELUK COMMUNITY PLAN			18

4.5 Establish more permanent camp for fall camps, activities, and youth events	<ul style="list-style-type: none"> ▪ Research potential locations (Doyon/Zho-Tse land options) ▪ Seek funding from agencies ▪ Scheduled TCC funded camps: Anvik (2017), Holy Cross (2017), Shageluk (2018), Grayling (2018) 	Zho-Tse, Inc. Shageluk Tribe * City of Shageluk	Summer 2019
5. Culture & Traditions: Increase the number of people engaged in cultural/traditional activities			
5.1 Offer cultural/traditional education classes	<ul style="list-style-type: none"> ▪ Create year-round schedule: skin sewing & beading, hunting & fishing, fish trap, basket making, and others □ Meetings/sharing/lessons about cultural milestones: first moose (passing out the first catch), tea partners, etc. 	Shageluk Tribe * Innoko River School	Winter 2017; Ongoing
5.2 Increase number of mask dance practices	<ul style="list-style-type: none"> ▪ Do the real mask dance (tea partners, introducing kids) 	Shageluk Tribe	Winter 2017
5.3 Document & record traditional knowledge	<ul style="list-style-type: none"> ▪ Create videos, educational materials ▪ Keep materials in Tribe or local library ▪ Seek small project funds 	Shageluk Tribe * Innoko River School	Spring 2018
6. Economy: Support sustainable economic growth, employment and training opportunities, and infrastructure projects			
6.1 Receive funds for Water & Sewer Phase II	<ul style="list-style-type: none"> ▪ All homeowners to complete ANTHC housing survey ▪ Continue advocacy to State of Alaska and federal government for funding 	City of Shageluk	Spring 2018
6.1 Improve existing transportation infrastructure	<ul style="list-style-type: none"> ▪ Seek transit grants and grants that support wheel chair needs 	Shageluk Tribe * City of Shageluk	Summer 2020

	<ul style="list-style-type: none"> Construct garage/shop for Tribal transportation and equipment Upgrade existing roads 		
7. Housing: Ensure adequate housing available, and support future development			
7.1 Create a Shageluk Housing Plan	<ul style="list-style-type: none"> Complete housing assessment of unoccupied homes, consolidate findings & present back to City/Tribe Private homeowner land leasing process already established (City) USDA funding 	Shageluk Tribe * City of Shageluk	Fall 2018
7.2 Research potential to construct and manage apartment complex and/or elder assisted living facility	<ul style="list-style-type: none"> Research other examples in small communities Conduct cost analysis for feasibility and present findings to City Council 	City of Shageluk	Winter 2017
8. Public Safety: Develop a public safety program for the community to ensure the safety of all residents			
8.1 Develop search and rescue program (or committee) through COPS grant	<ul style="list-style-type: none"> Purchase map printer/plotter Organize rescue program w/ volunteers Inform other village search and rescue teams of search and rescue plans (add to subregional agenda) 	Shageluk Tribe * City of Shageluk	Winter 2017
8.2 Enhance local law enforcement	<ul style="list-style-type: none"> Create and fill Tribal Police Officer (TPO) position Manage COPS grant, purchase equipment, train key staff 	Shageluk Tribe	Fall 2017

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Appendix A

Planning Process & Attendees

The community planning process for this Plan was kicked off at the first meeting on February 8th, 2017. Attendees were given an overview of a typical community planning process and the series of meetings that are to be expected to allow for review and input. Together, they reviewed Shageluk's draft plan that was never formally adopted, and they also reviewed other community plan examples from across the region. Following those activities, participants went through a visioning exercise which included responding to a series of questions followed by discussion:

- What do you enjoy most about living in Shageluk? Why is it special to you?
- What would you like to see happen in your community in the next 20 years?
What do you envision people doing and enjoying?

Together, the participants developed the draft vision for the community. They also created a list of priorities or categories that would be included within this plan. From there, they selected priorities that they wanted to create goals and action items for that day. The other priorities would be discussed at another meeting date. Below is a list of the priorities as well as attendees:

	February 8, 2017	May 26, 2017	August 28, 2017
<i>Topics Discussed</i>	Land, Health & Wellness, Education & Youth, Culture & Traditions	Economy, Housing, Infrastructure, Public Safety	Final Review
<i>Attendees</i>	Franklin Benjamin, Sr. Harvey Benjamin Roger Hamilton, Jr. Joseph Hamilton Keith Workman Kevin Workman Kelly Workman Alana Notti Scott Wolfersheim John Hamilton, Sr. Lee Wolfersheim Chevie Roach	Chevie Roach Scott Wolfersheim Lee Wolfersheim Charity Workman Thomas Hamilton Roger Hamilton, Sr. Roger Hamilton, Jr. Kelly Workman Travis Workman Tiffany Workman Destiny Workman Daisy Hamilton Marlene Madros Faith Sugak Jewel Workman Alana Notti	Scott Wolfersheim Chevie Roach Roger Hamilton, Jr. Alana Notti Tiffany Workman

* A resolution is signed during the City and Tribal Council meetings for official approval of this Plan

Appendix B

Community Contacts

Shageluk Native Village	PO Box 92, Shageluk, AK 99665	(907) 473-8239
City of Shageluk	PO Box 110, Shageluk, AK 99665	(907) 473-8221
Zho-Tse, Inc.	PO Box 243893, Anchorage, AK 99524	(907) 677-1131
Innoko River School	PO Box 49, Shageluk, Alaska 99665	(907) 473-8206
Susan Dutchman Health Clinic	PO Box 129, Shageluk, AK 99665	(907) 473-8131
Tanana Chiefs Conference	122 First Ave., Ste. 600, Fairbanks, AK 99701	(907) 451-8251

Senate District R

House District 36

Judicial District 4

Appendix C

Survey Questions

Planning Questions:

What do you enjoy most about living in Shageluk?
What is the main concern you see facing your community today, and why is it such a big concern?
What would you like to see happen in your community in the next 2-3 years?
What would you like to see happen in your community in the next 5-10 years? 10-20 years?
What can we do to see that these things happen?
What healthy activities would you like to see that would positively impact the community?

Infrastructure Questions:

Do you feel that housing in Shageluk is adequate or does it need improvement? (1-5)
Do you feel there is a need for running water in Shageluk? (1-5)
How would you rate the overall condition of the public facilities in Shageluk? (1-5)
Please rate each facility (public facilities) on their overall condition (1-5)

Health & Wellness Questions:

What do you like or appreciate about the YKHC health care in Shageluk?
What do you see as a **need** for our community members?
What healthy activities would you like to see occurring in our community? For family? For children?
What is the overall concern you have for the overall health of people?

Education & Youth Questions:

What are some suggestions for activities that we can do for our youth during the **summer**?
What are some suggestions for activities that we can do for our youth during the **winter**?
What ideas do you have about educating our youth? Cultural, language, family and parent support?
Do you have any special skills you would be willing to share with our youth?

Economy Questions:

What is the concern regarding the economy? Jobs? Projects? Development?
What kind of economic opportunities would you like to see in Shageluk?
How do you provide for you and your family?
Do you participate in subsistence activities and if so, what kind?
How do subsistence activities impact the lives of the community here?

Transportation Questions:

How often do you leave Shageluk? And for what reasons?
When leaving Shageluk, what is your primary mode of transportation?
Do you have your own form of transportation? If so, what kind?
What do you feel is our main transportation issue(s)?
What ideas do you have to improve transportation?

Culture & Traditions Questions:

Do you participate in cultural and traditions? If so, which activities?
What culture activities are most important to you? Please list...
What culture and traditional activities would you personally benefit from?
What do you see the community promoting and doing?

Land Questions:

In your opinion, what is our main land issue in our community?
What idea(s) do you have to help address the issue?

Public Safety/Enforcement Questions:

Do you feel safe in our community?
What would help you to feel safe(er)?
Do you feel that the State Trooper support we receive is adequate?
What ideas do you have that would help to improve our support from law enforcement?

Other questions:

What other ideas do you have for the Shageluk Community Plan that will help move the City, the Tribe, and our other supporting agencies forward for the betterment of our people?

Resolution #2017-03

Adopting Community Plan

Whereas, this Community Plan is important to the future growth and development of the community of Shageluk; and,

Whereas, this plan was created through a public process which captured the values and goals of our community; and,

Whereas, this plan is a tool that helps us manage growth and change in our community; and,

Whereas, this plan is intended to support and coordinate future community development and service delivery; and,

Whereas; it is understood that this document was created for public use and will be made publically available and,

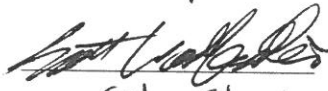
Whereas, we ask all public, private, and non-profit entities serving our community to recognize and use this plan; and,

NOW THEREFORE BE IT RESOLVED, that the parties of this resolution agree to work together to pursue the values, goals, and vision express in this plan.

Certification

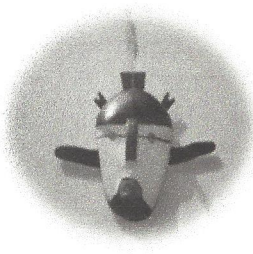
We hereby certify that this resolution was duly passed and approved 4 in favor, 0 opposed by the following parties:


Mayor


City Clerk

9-19-2017
Date

9-19-2017
Date



P.O. Box 109
Shageluk, Alaska 99665
Telephone (907) 473-8239
Fax (907) 473-8295

Shageluk IRA Tribal Council

Resolution #2017-11

Adopting Community Plan

Whereas, this Community Plan is important to the future growth and development of the community of Shageluk; and,

Whereas, this plan was created through a public process which captured the values and goals of our community; and,

Whereas, this plan is a tool that helps us manage growth and change in our community; and,

Whereas, this plan is intended to support and coordinate future community development and service delivery; and,

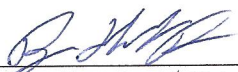
Whereas; it is understood that this document was created for public use and will be made publically available and,

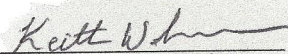
Whereas, we ask all public, private, and non-profit entities serving our community to recognize and use this plan; and,

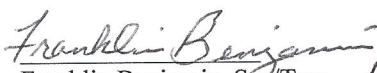
NOW THEREFORE BE IT RESOLVED, that the parties of this resolution agree to work together to pursue the values, goals, and vision express in this plan.

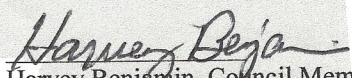
Certification

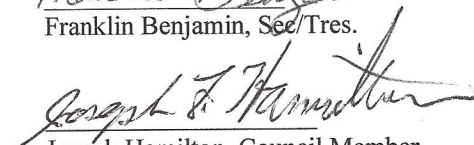
This Resolution was adopted at a properly called meeting of the Shageluk Tribal Council, held on October 6, 2017 at which there was a quorum establish, by a vote of 5 for, 0 against, and 0 abstaining.

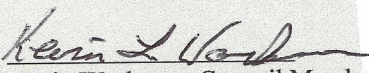

Roger Hamilton Jr., 1st Chief


Keith Workman, 2nd Chief


Franklin Benjamin, Sec/Tres.


Harvey Benjamin, Council Member


Joseph Hamilton, Council Member


Kevin Workman, Council Member

Dogidinh (Thank You)